



COURSE (MODULE) DESCRIPTION

Course title	Code
INTERNATIONAL PROJECT MANAGEMENT	EPVA7126

Staff	Department
Coordinator: Christof Gellweiler Other(s):	Guest lecturer from European Management School, Mainz (Germany) Management Department, Faculty of Economics

Study cycle	Course type
Second	Elective

Form of implementation	Period of implementation	Language of instruction
Classroom	2nd semester	English

Requirements for student	
Prerequisites: General Management, Financial Accounting, Corporate Finance, General Management	Additional requirements (if any): -

Number of ECTS credits	Student's workload	Contact hours	Individual work
5	136	24	112

Purpose of the subject and competences developed		
<p>Students get a solid understanding of project management methods and gain a comprehensive experience in proven project management techniques, including the early stages of setting goals tied to stakeholder needs, defining project requirements, developing work breakdown structures, work within organizational and cost constraints, and utilize state-of-the-art controlling tools to get the work done on time and within budget. Furthermore, participants noticeably enhance their team-working skills by reason of collectively solving challenging team-assignments.</p>		
Learning outcomes	Teaching methods	Assessment methods
Understand the language and processes of project management as per PMBOK® Guide	Lectures, self-study materials, group presentation (pre-session summaries)	Attendance and commitment, group presentation (pre-session summaries)
Master fundamental project management techniques and concepts	Lectures, self-study materials, group assignments (technical exercises), group project (case study)	Attendance and commitment, technical exercises
Understand the phases of a project	Lectures, self-study materials	Attendance and commitment
Link project goals and objectives to clear, compelling stakeholder needs	Lectures, self-study materials, group project (case study)	Case study
Develop work breakdown structures	Lectures, self-study materials, group project (case study)	Case study
Set realistic, measurable objectives and ensure positive results	Lectures, group project (case study)	Case study
Estimate project costs and schedules using simple, proven techniques	Lectures, self-study materials, group assignments (technical	Technical exercises, case study

	exercises), group project (case study)	
Understand the roles and responsibilities	Lectures, self-study materials, group assignments, group project (case study)	Case study
Learn techniques to track and report on projects	Lectures, self-study materials, group assignments	Attendance and commitment

Course themes	Lectures	Self-study (pre lecture)	Practical classes	Practice (case study)	Contact hours	Group work	Assignments
1. Introduction	2	3			2	3	Group presentation
2. Initiating, Stakeholder	2	3		16	2	19	
3. Scope Planning	1,5	3	0,5	14	2	17	Group presentation
4. Organization	1,5	3	0,5	14	2	17	
5. Time Planning	1	3	1	12	2	15	Group presentation, planning exercise
6. Resource Management	1,5	3	0,5		2	3	
7. Cost Planning	1	3	1	12	2	15	Group presentation
8. Execut., Monitoring & Controlling	1,5	3	0,5		2	3	
9. Communication	1,5	3	0,5		2	3	Group presentation
10. Risk Management / Closing	1,5	3	0,5	8	2	11	
11. Technical exercises		3	2		2	3	
12. Case study		3	2		2	3	Case study
Total					24	112	

Assessment strategy	Share in %	Time of assessment	Assessment criteria
Attendance and commitment	10	Class	Class participation (3 points) Questions and discussions during lecture (3 points) Buzz group work (4 points)
Group presentation (pre-session summary)	10	Class	Meeting key points (2 points) Explanations (3 points) Illustrations (2 points) Questions and answers (3 points)
Technical exercises	20	Group practice in class	20 points (solution of technical exercises)
Case study	60	Case study (to be submitted four weeks after class)	Project Charter (7 points) Stakeholder Analysis (3,5 points) Environment Analysis (2,5 points) Project Scope Statement (7 points) Work Breakdown Structure (2 points) Work Packages (7,5 points) Role Descriptions (5 points) RACI Matrix (2 points) Network Diagram / Gantt Chart (8 points) Cost plan (7 points) Risk Analysis (5 points) Format (3,5 points)

Author	Published in	Title	Issue No. or Volume	Publishing house or Internet site
Required reading				
Project Management Institute	2012	Guide to the Project Management Body of Knowledge (PMBOK Guide)	5	Project Management Institute, www.pmi.org
R. Mulcahy	2012/15	PMP Exam Prep	8	RMC Learning Solutions http://www.rmcls.com/
R. Mulcahy	2009	CAPM Exam Prep (Alternative to PMP Exam Prep)	3	RMC Learning Solutions http://www.rmcls.com/
New York State Office of Information Technology Services		NYS Project Management Guidebook	2	www.its.ny.gov/pmmp/guidebook2/index.htm
Supplementary reading				
H. R. Kerzner	2013	Project Management: A Systems Approach to Planning, Scheduling, and Controlling	11	John Wiley & Sons Inc. www.wiley.com
L. Wickham / J. Wilcock	2012	Management Consulting – Delivering an Effective Project	4	Pearson Custom Publishing www.pearsonlearningsolutions.com
R. Mulcahy	2009	PM Crash Course for IT Professionals	1	Cisco Press www.ciscopress.com
V. Zeithaml, A. Parasuraman, L. Berry	2009	Delivering Quality Service		Free Press